1. CALL TO ORDER/ATTENDANCE
Stephanie Garris called the board meeting to order at 12:02 PM EST. Quorum was established. She congratulated Larry Robbins on achieving PCMH certification.

2. EXECUTIVE COMMITTEE REPORT
   • Have board members reach out to NAFC members. Contact list will be distributed. The hope is to accomplish the following:
     o Thank them for NAFC membership.
     o Acknowledge burnout and let them know NAFC is here to support them.
     o Identify future leaders.

3. APPROVAL OF MINUTES
   Larry Robbins made the motion to accept the December 2021 Minutes and it was duly seconded. Motion carried unanimously.

4. CEO UPDATE AND BOARD DISCUSSION
   UPDATE ON NICOLE
   • Nicole shared that she is giving testimony against the individuals who have been threatening her life.
   
   STATE OF THE UNION
   • There is a war going on. Very little time was spent talking about healthcare.

   CVS HEALTH FOUNDATION
   • The head of CVS Health Foundation is retiring – she has been a great supporter of NAFC and the funding we have received. We will have more information in the future about how we continue to work with CVS Health and the foundation.

   BOARD RETREAT
   • There will be a board retreat sometime in the spring if schedules allow.
NAFC SYMPOSIUM

- Working to transition the symposium to a hybrid event (in person and virtual). NAFC staff is working with the Symposium Committee to continue planning and building the agenda.

HRSA GRANT

- We didn’t receive Federal HRSA funding that we applied for. We scored very high on the grant but need to strengthen the State Associations piece in future applications.

5. MONITORING CEO PERFORMANCE (Policy 4.4)

- Policy 3.1 – Treatment of Members/Constituents – *Bobby Kapur made a motion to approve policy 3.1. No second required. Motion passes unanimously.*
- Policy 3.2 – Treatment of Staff – *Maureen Tomoschuck made a motion to approve policy 3.2. No second required. Motion passes unanimously.*
- Policy 3.3 – Financial Condition and Activities – *Gisela Bretones-Graham made a motion to approve policy 3.3. No second required. Motion passes unanimously.*

6. REVIEW OF FINANCIAL REPORTS

   **Review of November 2021 Financial Report**
   Beth Armstrong reviewed the financial summary report for November 2021. Current income $7,558,352; Expenses $5,903,021. Overall, the financials look great.

   Beth Armstrong reviewed the financial summary report for December 2021. Current income $7,624,079; Expenses $7,055,145. Overall, the financials look great.

   Beth Armstrong reviewed the financial summary report for December 2022. Current income $1,358,202; Expenses $175,750. Overall, the financials look great.

   *Adam Bradley moved to approve November & December 2021, January 2022 financials and it was duly seconded. Motion carries unanimously.*

7. REVIEW AND DISCUSSION OF ENDS PRIORITY 1.0 and 1.2

   - **ENDS PRIORITY 1.0** - The medically underserved have access to affordable quality healthcare.
   - **ENDS PRIORITY 1.2** – Public policy, regulations and legislations effectively address the needs of the medically underserved.

   *Recommendation: Staff will look at ends priorities 1.0-1.6 and put together for the board to review to ensure that the priorities reflect who the members are serving currently.*

8. BOARD MEETING EVALUATION

   Stephanie did a check in with board members. Everyone shared ideas of how to keep staff encouraged and deal with burnout and workforce shortages.

   **ADJOURNMENT** – Meeting adjourned at 1:30PM EST